

# Supply Chain Resilience in a Changing Climate



\$46 bn

# Supply Chain Resilience in a Changing Climate



2 days  
per week



# Supply Chain Resilience in a Changing Climate

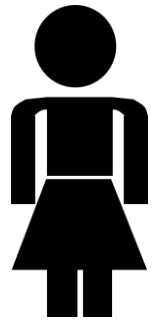
An aerial photograph showing a vast industrial complex, including a large Honda factory building, completely surrounded by floodwaters. The sky is overcast and grey, suggesting a storm or heavy rain. The water is dark and murky, reflecting the grey sky. The factory building is a large, white, rectangular structure with a flat roof. In the background, other industrial buildings and parking lots are visible, all submerged in water. The overall scene conveys a sense of significant environmental impact and potential supply chain disruption.

Honda  
**88%**  
↓ Profits

# Supply Chain Resilience in a Changing Climate



6,000  
↓ cars

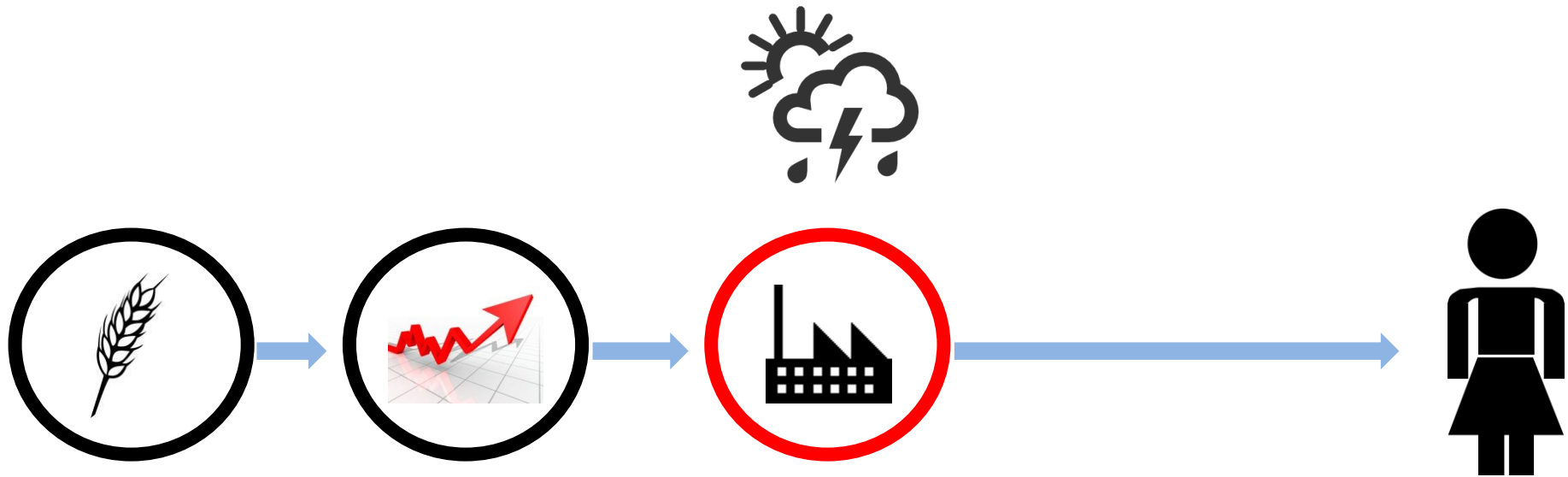


SEI

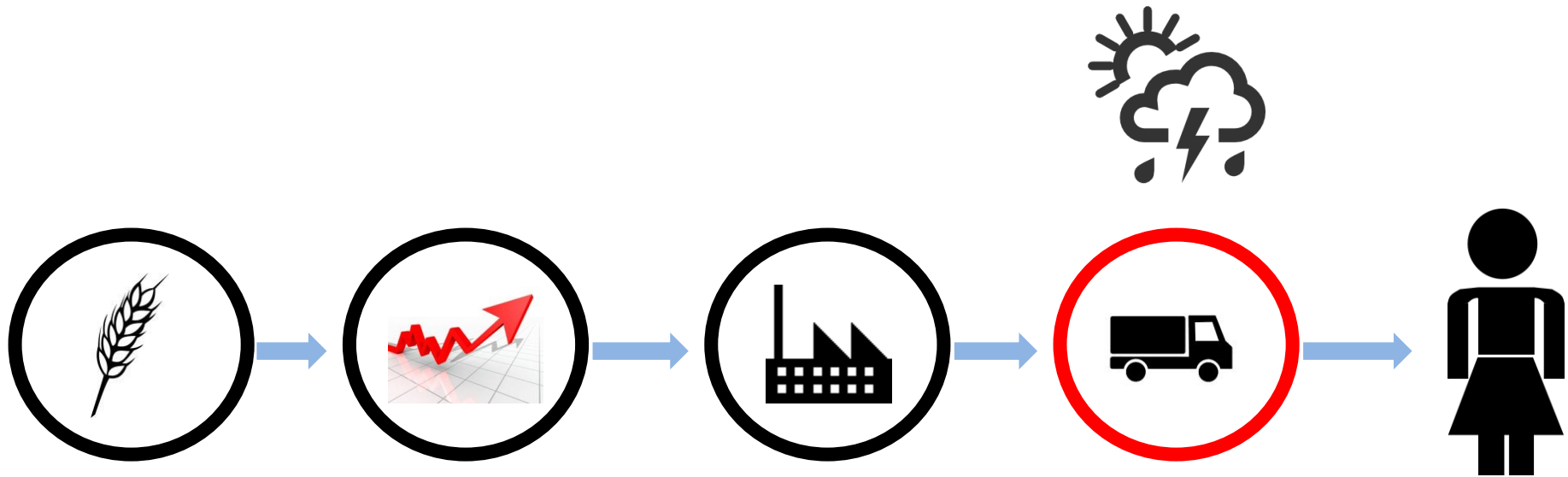


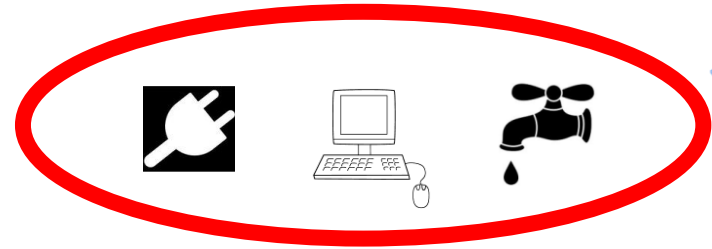
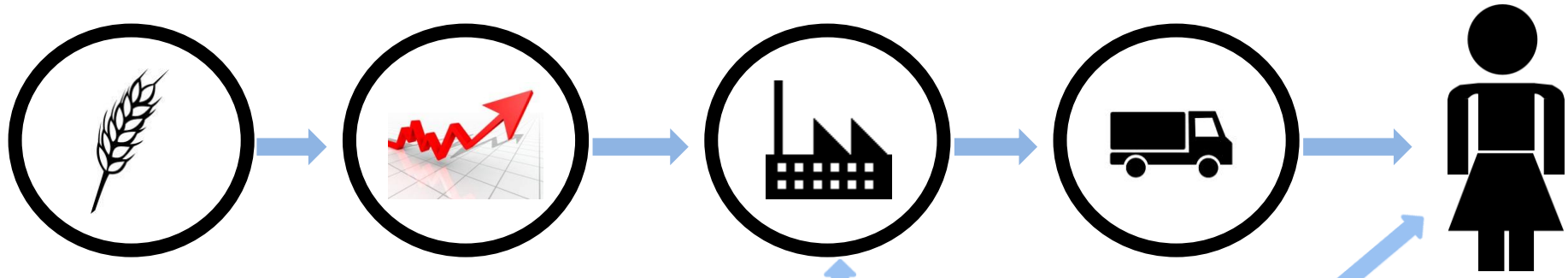
SEI

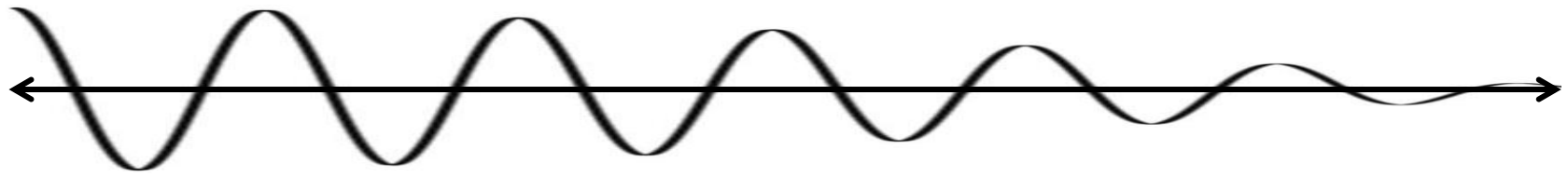
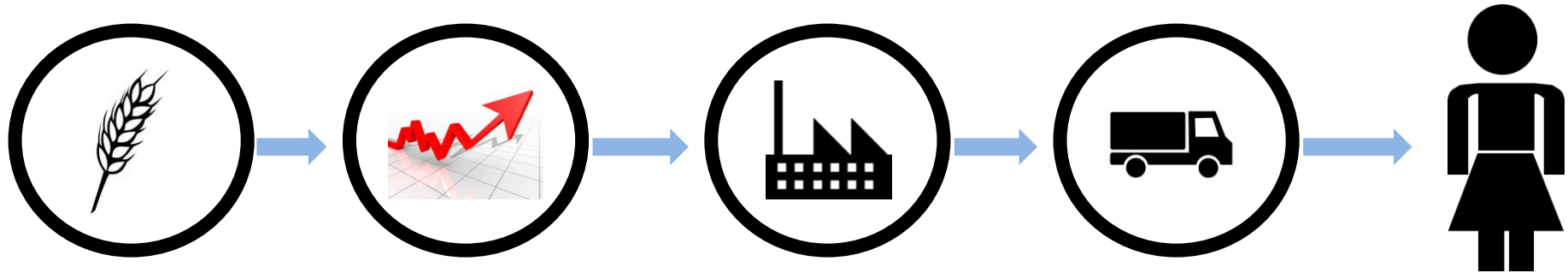




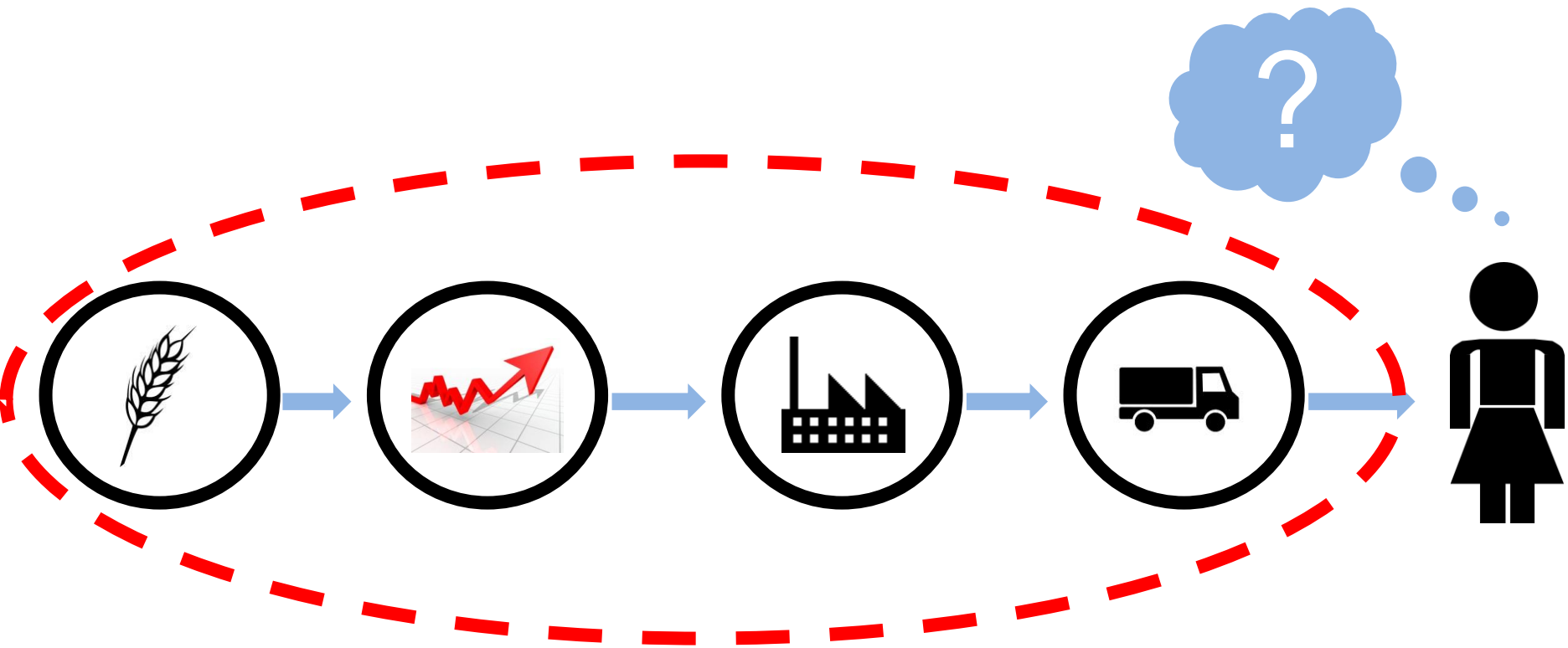








”Climate Bull Whip effect”





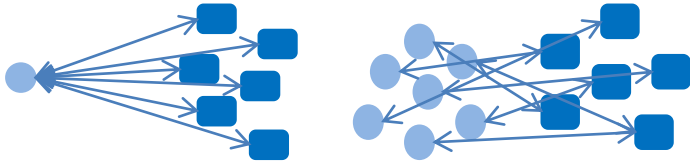
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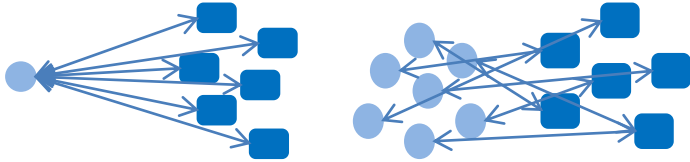
Climate Change Act  
2008

# Interdependence



- Diverse supply;  
hedged risk?
- Switch suppliers &  
Trust markets
- Reputational risk?

# Interdependence

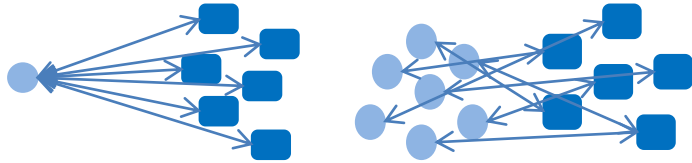


- Diverse supply;  
hedged risk?
- Switch suppliers &  
Trust markets
- Reputational risk



- They lose - you lose
- Invest in suppliers
- Build network-  
resilience

# Interdependence



- Diverse supply;  
hedged risk?
- Switch suppliers &  
Trust markets
- Reputational risk



Pepsi  
Co.

# An invitation

...to share your insights on managing climate-driven supply risks:

- **A Changing Climate for Business**
- **Adaptation without Borders**

Magnus.Benzie@sei-international.org

